



**FLETCHER BUILDING LIMITED
FINANCIAL RESULTS FOR THE SIX MONTHS ENDED
31 DECEMBER 2010**

Auckland, 16 February 2011 – Fletcher Building today announced its unaudited interim results for the six months ended 31 December 2010. The group recorded net earnings after tax of \$166 million, 8 percent higher than the \$154 million recorded in the prior corresponding period.

Operating earnings (earnings before interest and tax) were \$285 million compared with \$271 million in the first half of the 2010 financial year.

Cashflow from operations was \$202 million compared with \$317 million in the first six months of the 2010 financial year. As foreshadowed at the start of the year, inventory levels were expanded during the period to ensure that group businesses are well positioned to respond to an upturn in activity levels. Operating cashflow was also impacted by increased residential land purchase settlements, and the utilisation of restructuring provisions.

The interim dividend will be 16.0 cents per share. In line with the company's recently released advice on its approach to allocating tax credits, the dividend will be fully franked for Australian tax purposes but will not be imputed for New Zealand tax purposes.

Total sales for the group were 2 percent higher at \$3,468 million. This was a result of increased volumes in many of the group's Australian businesses, most notably in the laminates & panels and steel products businesses, although insulation revenues were down significantly as a result of the withdrawal of the Australian government insulation subsidy scheme. Volumes were mixed across the New Zealand businesses, but revenues in the distribution and construction businesses were higher and Fletcher Residential house sales were up strongly. Formica continued to achieve good sales growth in Asia but European volumes declined further.

Chief Executive Officer, Jonathan Ling said "This is a strong result in the context of mixed market conditions. In New Zealand the recovery in residential house building activity has stalled, but high infrastructure work levels and good cost containment aided earnings growth. The stronger Australian economy has meant that most of our businesses there have achieved pleasing earnings growth. Beyond Australasia, Formica has continued to lift its earnings through continued growth in Asian revenues and higher North American margins despite flat volumes in that market.

“Overall, this result reflects the group’s geographic and product diversity. It is especially pleasing that we have been able to achieve earnings growth of eight percent despite subdued trading conditions in New Zealand and the US, and weakness in many European markets.

“The Canterbury earthquake and continued aftershocks have negatively impacted our New Zealand businesses in the first half of the year, and while we expect a positive impact as repair and reconstruction efforts gain momentum this may not be significant in the second half. Similarly, we have seen business disruption in January as a result of the Queensland and Victorian floods but expect activity to pick up later in the year as rebuilding work gets underway,” Mr Ling said.

Results overview

Comparisons are with the prior corresponding period

- Total sales of \$3,468 million, up 2 percent from \$3,393 million
- Operating earnings of \$285 million, up 5 percent from \$271 million
- Net earnings of \$166 million, up 8 percent from \$154 million
- Cashflow from operations \$202 million, down from \$317 million
- Earnings per share were 27.3 cents, up 7 percent from 25.5 cents
- An interim dividend of 16.0 cents per share, fully franked for Australian tax purposes
- Interest cover at 5.6 times
- Capital expenditure up 95 percent to \$148 million inclusive of \$52 million of acquisitions. A further \$141 million was invested in a 14.9 percent shareholding in Crane Group Limited.

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FINANCIAL RESULTS FOR THE SIX MONTHS ENDED 31 DECEMBER 2010

Directors today announced the unaudited financial results for the six months ended 31 December 2010. Net earnings were \$166 million, 8 percent higher than for the prior corresponding period. Operating earnings (earnings before interest and tax) increased to \$285 million, from \$271 million in the same period in the previous year. Cashflow from operations was \$202 million compared with \$317 million in the prior corresponding period.

Results	Sales		Operating Earnings	
	December 2010	December 2009	December 2010	December 2009
NZ\$ Million				
6 months ended				
Building Products	371	436	56	76
Distribution	446	435	25	17
Infrastructure	954	919	77	68
– Property	80	55	13	7
Laminates & Panels	1,001	965	80	70
Steel	616	583	43	42
Corporate	0	0	(9)	(9)
Total	3,468	3,393	285	271
Funding costs			(51)	(52)
Earnings before taxation			234	219
Taxation			(63)	(59)
Earnings after taxation			171	160
Minority interests			(5)	(6)
Net earnings			166	154

Sales increased by 2 percent to \$3,468 million from \$3,393 million. Building Product's sales were adversely impacted by the termination of the insulation subsidy programme in Australia. Distribution had positive growth in sales but this was impacted by the business disruption in Canterbury following the earthquake, and by a slowdown in new house building activity. Infrastructure recorded growth in its concrete operations in New Zealand and in its Australian sand quarry activities, while construction revenues and residential house sales were also up. Strong growth in Australia and Asia more than offset weaker volumes in Europe for Laminates & Panels. Steel had good growth in distribution revenues in New Zealand.

Earnings per share were 27.3 cents, up 7 percent compared with 25.5 cents in the prior corresponding period.

OPERATIONAL REVIEW

Building Products

The Building Products division reported operating earnings of \$56 million, down 26 percent on the \$76 million earned in the prior corresponding period. This was principally due to the impact of the withdrawal of the Australian government's insulation subsidy scheme which boosted earnings in the prior year.

Consequently, operating earnings for the insulation business were down 51 percent. The termination of the scheme in February 2010 led to an industry-wide over supply of insulation stock, which had an adverse impact on pricing and manufacturing efficiencies. In New Zealand, a reduction in uptake of the government insulation retrofit scheme and weak new home construction adversely impacted earnings. However, operating earnings in the commercial insulation, ceiling and wall systems business were up significantly with share gains and improved operating performance.

Operating earnings for the plasterboard business were down 3 percent in a flat New Zealand residential construction market and competitive pricing environment, and also as a result of significant investment in new product development.

Operating earnings for the roof tiles business were down 22 percent, as the prior corresponding period included the receipt of insurance proceeds for the 2008 fire at the United States plant. Volumes were up in Africa, Europe and Asia, flat in New Zealand, and down in the US. US and European markets weakened toward the end of the period as harsh winter conditions and a deteriorating economic outlook impacted demand.

Operating earnings for the sinkware and aluminium businesses were up 22 percent on the prior corresponding period. Weakness in sinkware's domestic market in Australia was offset by growth in exports and improved higher value product mix. Aluminium experienced significant improvements in volumes and margins in New Zealand due to market share gain although export and commercial markets were weaker.

Distribution

Distribution reported operating earnings up 47 percent to \$25 million. Sales rose 3 percent despite the interruption to trading activity in the Canterbury region due to the earthquake in September 2010 and recurrent seismic activity.

The result was driven by an ongoing programme to reduce costs right across the value chain and improve margins at each branch.

DIY activity was also subdued but this was able to be offset by the re-launch of PlaceMakers' customer loyalty programme. There was a substantial lift in roofing sales with the launch of a residential installed solution in Christchurch and this initiative will be extended to other regions.

Infrastructure

Infrastructure's operating earnings for the first six months were \$90 million, up 20 percent compared with \$75 million in the prior corresponding period. Earnings growth was achieved through cost savings, productivity improvements, the favourable timing in the completion of construction contracts, and a significant increase in the number of house settlements.

Operating earnings in the concrete businesses in New Zealand were \$6 million higher than the prior corresponding period. Softer demand meant readymix concrete and masonry products volumes were 4 percent and 5 percent lower respectively than for the prior corresponding period. Aggregate and concrete pipe volumes were up due to infrastructure and roading activity particularly in the Auckland region. Cement volumes were steady and prices increased, but pricing pressure was experienced for most other products. Cost reduction and efficiency initiatives mitigated the impact of lower volumes and prices.

In Australia, pipeline products experienced softer market conditions with volumes down 19 percent. A favourable sales mix, cost reductions and other business improvements limited the reduction in earnings to \$3 million. Quarry volumes were significantly higher with demand in Western Australia up substantially, and ahead in all regions for most products. Earnings in the quarry business were \$2 million higher than last year.

Construction earnings were \$4 million higher than the prior corresponding period. The construction backlog was \$885 million at the end of December. In addition, Fletcher Construction was named as preferred contractor on a further \$440 million of projects not included in the backlog. Major contracts won in the period include the ASB head office in Auckland, and project management of the Earthquake Commission claims resulting from the Canterbury earthquake.

Fletcher Construction was appointed as the project manager of the Earthquake Commission claims for residential damage resulting from the Canterbury earthquake in September 2010. At the end of December 5 project management regional offices had been established in and around Christchurch and work had commenced.

Operating earnings from property sales were \$13 million compared to \$7 million in the prior corresponding period. Residential house sales were up 42 percent and earnings increased by \$7 million, driven by the greater availability of finished house stocks and strong demand at the Stonefields subdivision in Auckland. Market conditions elsewhere remained weak.

The purchase of Australian Construction Products Pty Ltd, a manufacturer and supplier of roading products in Australia, was completed in September, while in November a new construction and commercial waste facility in Auckland was commissioned.

Laminates & Panels

Operating earnings for Laminates & Panels were \$80 million, up 14 percent from \$70 million in the prior corresponding period.

Laminex's operating earnings were \$57 million for the six months to December, an increase of 27 percent on the underlying earnings of \$45 million for the prior corresponding period. The underlying operating earnings in the prior corresponding period were boosted by a \$10 million gain on the sale of the Welshpool site in Western Australia and \$5 million in savings in site closure provisions, resulting in earnings including one offs being reported as \$60 million for that period.

Australian revenues were 10 percent higher driven by new product releases, new housing completions, and government stimulus in respect of new educational facilities, while conditions in the commercial sector remained relatively weak.

New Zealand revenues were in line with the prior year's with the economy continuing to remain subdued.

Competitive pressures in Australia and New Zealand have remained strong with prices flat over the period. Resin costs increased due to general commodity price rises but this was offset by stronger Australian and New Zealand currencies.

The floods in Queensland and Victoria did not cause any structural, property or inventory damage to Laminex's operations but the disruption to activity levels will negatively impact second half operating earnings. Supply of product to customers is not expected to be interrupted.

Operating earnings for Formica were \$23 million, up 130 percent on the same period last year, while revenue was down by 6 percent largely due to adverse foreign exchange translation movements for reporting purposes. Results for the prior corresponding period included \$5 million of restructuring charges.

Volumes overall were flat, however, markets were very mixed geographically with volumes in Asia up by 15 percent on last year, North America down by 3 percent and Europe down by 8 percent.

In Asia operating earnings of \$19 million were up by 12 percent on last year. Revenue in local currency terms was up by 12 percent. Performance in China was pleasing with revenue up by 15 percent, while activity levels in both Taiwan and Thailand were solid with revenues up by around 8 percent and 7 percent respectively. Across the region price and margins remained firm.

Activity levels and demand in North America were relatively flat with volume down 3 percent. Revenue in domestic currency terms was up slightly by 2 percent on the prior corresponding period due to improved customer margins and product mix. Operating earnings were up from \$4 million in the prior corresponding period to \$11 million, driven by logistics, warehousing and distribution initiatives, and further efficiency gains.

Europe continued to experience a difficult trading environment with revenue for the region down 8 percent in local currency terms; however, prices remained firm and market share was maintained. Operating earnings of \$1 million were up by \$5 million on the same period last year. The improved performance was the result of a continuation of a number of operational efficiency initiatives introduced last year coupled with the non-recurrence of restructuring costs incurred last year.

Trading conditions remained particularly tough in the United Kingdom and Spain due to the economic climate and government austerity measures. Both residential and commercial activity in these countries was down on last year and revenues in local currency terms fell by 10 percent in each market. Activity levels in the Nordic region and Continental Europe were down by a similar extent. However, strong growth was recorded in Russia and other former Soviet Union countries, and geographical expansion into Africa and India was pursued.

Steel

Steel's operating earnings increased slightly to \$43 million from \$42 million in the prior corresponding period. Most businesses benefited from the increase in activity levels with the exception of the long steel business which was negatively impacted by low volumes and low margins.

Revenues were 6 percent higher than the prior year driven by higher volumes and marginally higher pricing.

The long steel businesses had a disappointing first half, and earnings declined by 50 percent to \$8 million. At Pacific Steel overall revenue was down 4 percent driven by volumes being flat compared to the prior year and pricing 4 percent lower than prior year. This together with higher scrap prices significantly reduced margins. Global pricing remains very competitive due to low levels of construction activity in Europe and the US. Imports of reinforcing product into the New Zealand market at discounted prices increased during the period which had a significant impact on pricing locally.

The roll-forming and coatings business performed strongly, increasing operating earnings by 26 percent to \$29 million for the half year. Volumes were flat as house building activity increased modestly in New Zealand and Australia whereas commercial construction activity continued to be subdued. Margins were higher due to improved pricing and the strengthened Australian and New Zealand currencies which kept input prices stable.

The distribution and services businesses recorded strong growth in operating earnings, which increased by 86 percent. Easysteel's volumes were up 16 percent on the prior year. The prior year's result was also adversely impacted by inventories acquired at higher prices which had contracted margins.

FINANCIAL REVIEW

Balance Sheet

The group's gearing¹ at 31 December 2010 was 28.4 percent compared with 26.8 percent at 30 June 2010. The increase was due to investing activities, with the acquisition of Australian Construction Products in September, and the 14.9 percent shareholding in Crane Group Limited for \$141 million in December. The gearing figure remains well below the target range of 40 to 50 percent. If the company is successful in acquiring 100 percent of Crane Group Limited on the revised terms, the gearing is expected to be approximately 34 percent.

Funding

The group had total available funding of \$2,345 million as at 31 December 2010 of which approximately \$1,002 million was undrawn, and cash on hand of \$84 million. Bank debt facilities represented 51 percent of total available funding, US private placements 32 percent and capital notes 17 percent. Debt requiring refinancing within the next 12 months is \$481 million. This includes \$68 million of capital notes subject to interest rate and term reset, \$111 million of expiring drawn facilities and \$302 million of undrawn facilities. The bulk of the expiring facilities are syndicated bank facilities which may be refinanced.

Debt Maturity

The average maturity of the debt of \$1,343 million is 4.5 years and the currency split is 61 percent Australian dollar; 18 percent New Zealand dollar; 16 percent US dollar; 4 percent Euro; and 1 percent Pounds Sterling.

Interest Rates

Approximately 85 percent of all borrowings have fixed interest rates with an average duration of 3.9 years and a rate of 7.6 percent. Inclusive of floating rate borrowings the average interest rate on the debt is currently 7.2 percent. All interest rates are inclusive of margins but not fees.

Interest coverage² for the period was 5.6 times and the group remains in a sound financial position.

¹ Interest bearing debt (including capital notes) to interest bearing debt (including capital notes) and equity

² EBIT before unusual items to total interest paid including capital notes interest

Cashflow

Cashflow from operations was \$202 million compared with \$317 million in the prior period.

Capital expenditure for the period was \$148 million compared with \$76 million in the prior corresponding period. Of this total, \$74 million was for stay-in-business capital projects, \$22 million was for new growth initiatives, and \$52 million was for the acquisition of new businesses. Significant investments during the period included the acquisition of Australian Construction Products, and the expansion of the Laminex high pressure laminate plant in Queensland.

In addition, a 14.9 percent shareholding in Crane Group Limited was acquired towards the end of the period for \$141 million.

Dividend

The interim dividend is 16 cents per share. In line with the recently announced dividend imputation and franking policy, the interim dividend will be fully franked for Australian tax purposes, but will not be imputed for New Zealand tax purposes. Consistent with the new policy, the final dividend is expected to be fully imputed.. An assessment of further franking credit availability will be made at that time.

A dividend summary is attached, illustrating the effect of the Australian franking tax credits on the dividend paid.

In view of the group's strong balance sheet and low level of gearing at present, the dividend reinvestment plan will not be operational for this dividend payment.

The dividend will be paid on 1 April 2011 to holders registered as at 5.00 pm Friday 4 March 2011 (NZT). The shares will be quoted on an ex dividend basis from 28 February 2011 on the ASX and 2 March 2011 on the NZX.

STRATEGY

Fletcher Building's long term strategy continues to be to improve earnings reliability through geographical and product diversification, to maintain and improve internal capabilities, and to pursue acquisition opportunities where these meet key investment criteria.

In New Zealand, the focus is on maintaining and growing existing businesses and pursuing means of strengthening distribution capability.

Australia remains the key geography for pursuit of the group's growth aspirations. The strategy is to continue building on existing positions in the building products and construction materials sectors over time.

The proposed acquisition of Crane Group Limited is consistent with this strategy. Its businesses are complementary to Fletcher Building's, and successful completion of the transaction will see an extension to the group's range of building products and expansion of its distribution footprint across Australia and New Zealand.

Beyond Australasia, the priority remains developing the laminates business, particularly with regard to extending Formica's footprint in Asia. While Australasia is the principal area of focus, Fletcher Building is committed to maintaining a leading position globally in laminates through Formica and Laminex.

OUTLOOK

The outlook for the 2011 financial year continues to be mixed as to the pace with which economic conditions are improving around the world and as to the impact of the Queensland floods and the Canterbury earthquake on activity levels.

In New Zealand, residential house building activity is not expected to improve in the second half given the recent consenting data, however, there have been more encouraging trends seen in commercial construction consents. Work on rebuilding Canterbury following the earthquake in September 2010 will accelerate in the second half of the year. The government's scheme to facilitate the remediation of tens of thousands of leaky homes is now not expected to get underway until the 2012 financial year.

Infrastructure spending by the government is forecast to be lower this year due to the timing and implementation of larger projects, but based on government estimates, will increase in the 2012 financial year.

In Australia, conditions are expected to remain relatively favourable driven by the continued strength in the mining and resources sectors. However, new housing starts and commercial construction activity levels may weaken in the near term. Investment in infrastructure is expected to continue around current levels. The consequence of the recent flooding and cyclone damage in Queensland and

Victoria may cause some negative impact in the current year although repair and rebuilding work should contribute more significantly in the 2012 financial year.

Further afield, South East Asian markets and mainland China are expected to continue strong growth, while North Asian markets are likely to remain subdued. European volumes overall are not expected to show growth. Businesses in North America are well placed for any pick up in volumes but there remains considerable uncertainty as to the timeframe for a sustained recovery in the US.

In terms of earnings for the 2011 year, the analysts' consensus range for net earnings after tax is \$313 million to \$396 million, with an average of \$354 million. This guidance is exclusive of any further impact from the acquisition of Crane Group Limited.

Assuming no further deterioration in New Zealand construction volumes, robust economic performance in Australia and Asia, and stable markets in aggregate across Europe and North America, we expect net earnings to be within this range of analysts' expectations, and broadly in line with the average of analysts' consensus estimates.

2011 INTERIM DIVIDEND SUMMARY TABLE ⁽¹⁾

NZ cents per share	NZ RESIDENTS ON TOP MARGINAL TAX RATE OF 33%	AUSTRALIAN RESIDENTS ON TOP MARGINAL TAX RATE OF 46.5%	AUSTRALIAN RESIDENTS ON 15% TAX RATE	OTHER NON RESIDENTS ⁽⁹⁾
Dividend declared	16.0000	16.0000	16.0000	16.0000
NZ imputation credits ⁽²⁾	0.0000			
NZ supplementary dividend ⁽³⁾		0.0000	0.0000	0.0000
Australian franking credits ⁽⁴⁾		6.8571	6.8571	
Gross dividend for NZ tax purposes	16.0000	16.0000	16.0000	16.0000
NZ tax (33%) ⁽⁵⁾	(5.2800)			
NZ non-resident withholding tax (15%) ⁽⁶⁾		(2.4000)	(2.4000)	(2.4000)
Net cash received after NZ tax	10.7200	13.6000	13.6000	13.6000
Australian tax (46.5% and 15%) ⁽⁷⁾		(10.6286)	(3.4286)	
Reduced by offset for NZ non-resident withholding tax		2.4000	2.4000	
Less Australian franking credit offset ⁽⁸⁾		6.8571	6.8571	
Net cash dividend to shareholders after tax	10.7200	12.2285	19.4285	13.6000

NOTES:

- ⁽¹⁾ This summary is of a general nature and the tax rates used and the calculations are intended for guidance only. As individual circumstances will vary, shareholders are advised to seek independent tax advice.
- ⁽²⁾ No imputation credits are attached to this dividend.
- ⁽³⁾ A supplementary dividend is only payable to non-New Zealand shareholders if the dividend is fully or partly imputed. It has the effect of removing the cost of New Zealand non-resident withholding tax (NRWT) on that part of the dividend which has imputation credits attached. As noted in note 2, no imputation credits are attached to this dividend. Accordingly, no supplementary dividend is payable.
- Non-resident shareholders with a 10% or greater direct shareholding are not eligible to receive supplementary dividends but are exempt from NRWT, to the extent the dividend is fully imputed.
- ⁽⁴⁾ These amounts are not received in cash from Fletcher Building but are relevant in determining the gross dividend received for Australian tax purposes.
- ⁽⁵⁾ For all NZ resident shareholders who do not hold an exemption certificate, resident withholding tax (RWT) is required to be deducted at 33% from that part of the gross dividend which has not been credited with imputation credits. Accordingly, for those shareholders, a deduction of 5.28 cents per share will be made on the date of payment from the dividend declared of 16.0 cents per share and forwarded to Inland Revenue. Resident shareholders who have a tax rate less than 33% will need to file a tax return to obtain a refund of the RWT.
- ⁽⁶⁾ NZ non-resident withholding tax at the rate of 15% on the gross dividend for NZ tax purposes.
- ⁽⁷⁾ This summary uses two examples of the effect of tax in Australia. The first uses the 15% income tax rate applicable in Australia to complying superannuation funds, approved deposit funds and pooled superannuation trusts. The second example uses the top marginal tax rate of 46.5%, including the Medicare levy. Different tax rates will apply to other Australian shareholders, including individuals, depending on their circumstances.
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|--|------------|----------|
| The Australian tax is calculated as: | 46.5% rate | 15% rate |
| gross dividend for NZ tax purposes | 16.0000 | 16.0000 |
| plus franking credits | 6.8571 | 6.8571 |
| gross dividend for Australian tax purposes | 22.8571 | 22.8571 |
| Australian tax | 10.6286 | 3.4286 |
- ⁽⁸⁾ Any surplus franking credit offset is refundable to Australian resident shareholders on issue of their Australian tax assessment.
- ⁽⁹⁾ This illustration does not purport to show the taxation consequences of the dividend for non-residents of New Zealand and Australia. Shareholders resident in other countries are encouraged to consult their own taxation adviser.